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COVID-19 IMPACT ON THE
HEALTHCARE DELIVERY SYSTEM
Virtual 27th Princeton Conference:
Health Policy Innovation in an Era of Disruption

November 19, 2020

Terry Fulmer, PhD, RN, FAAN, President

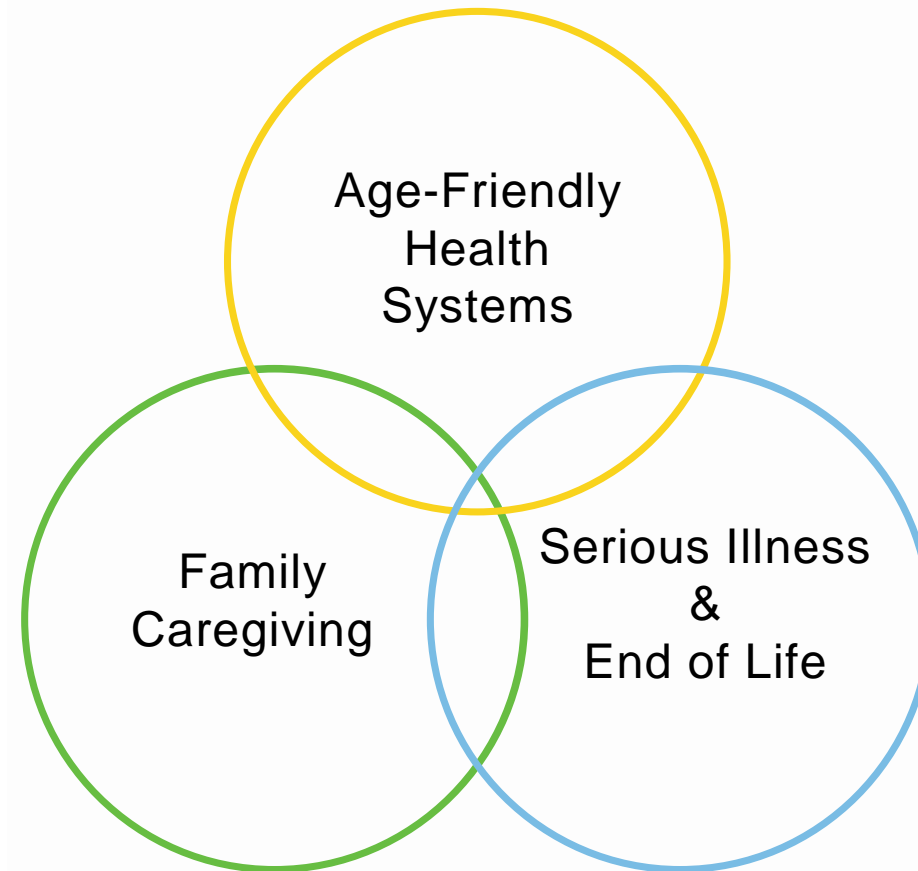
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Mission & Priorities

DEDICATED TO IMPROVING THE CARE OF OLDER ADULTS

PRIORITY AREAS





COVID-19 Infections and Deaths

- Global cases: **50,810,763** (as of 11/11, WHO)
- Global deaths: **1,263,844** (as of 11/11, WHO)
- US Cases: **10,036,463** (as of 11/10, CDC)
- US Deaths: **237,731** (as of 11/10, CDC)
- US Nursing Home Resident Cases: **281,110** (as of 10/25, CMS)
- US Nursing Home Deaths: **63,617** (as of 10/25, CMS)

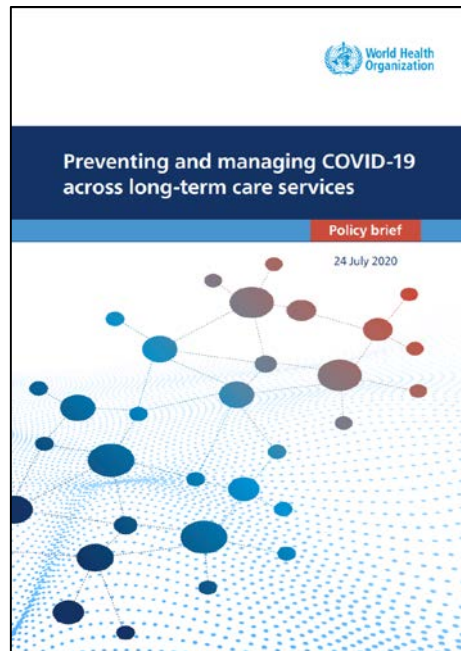


World Health Organization (WHO) Global Network on Long-term Care



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Providing strategic and technical advice related to long-term care for older people to achieve healthy ageing



Preventing and Managing COVID-19 Across Long-Term Care Services: Policy brief, 24 July 2020

- 11 policy objectives and key action points to prevent and manage COVID-19 across long-term care



COVID-19 and Older Adults



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United States Totals:

Facilities with
Known Cases: **22,788**

Cases: **616,646**

Deaths: **91,578**

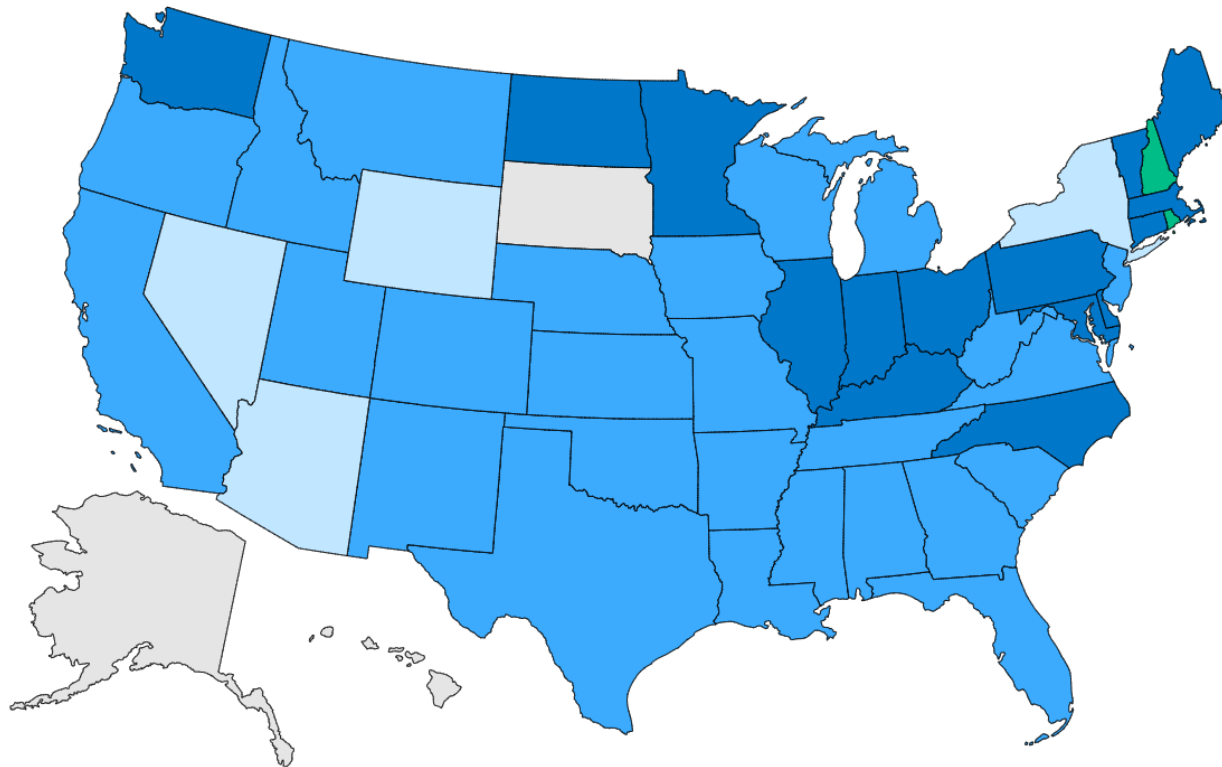
LTC Cases
as a Share of
Total Cases: **7%**

LTC Deaths
as a Share of
Total Deaths: **40%**

LTC Facility Deaths as a Share of Total State Deaths

- Less than 25%
- 25%-49%
- 50%-74%
- Greater than or Equal to 75%
- Data Unavailable in State

Data as of
11/6/20



SOURCE: KFF analysis of available state reports, press releases, press conferences, official state data from news reports, and The COVID Tracking Project.

COVID-19 and Nursing Homes



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Nursing home COVID-19 cases rise four-fold in surge states

By RICARDO ALONSO-ZALDIVAR November 8, 2020

AP

Author: Kayla Solomon

Published: 12:13 AM EST November 11, 2020

Updated: 12:13 AM EST November 11, 2020



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CORONAVIRUS

Washington County sees COVID-19 spike with nursing home outbreaks

Every Resident in a Kansas Nursing Home Has COVID-19 —and 10 Have Died

Of the remaining residents, one has been hospitalized, and the rest are being quarantined in their rooms.

By Claire Gillespie | October 21, 2020

Two COVID-19 deaths at Pocomoke nursing home, cases more than double in less than a week

November 9, 2020 by Kyleigh Panetta



Wallingford Nursing Home Reports 'Dramatic Spike' In COVID Cases

Patch Vincent Salzo, Patch · November 10, 2020





COVID-19 and Nursing Homes

Biggest issues:

- Staffing
- Infection prevention
- PPE
- Social isolation
- Racial/ethnic disparities



“America’s nursing homes are not designed, operated, or funded to deal effectively with infectious disease epidemics, and their staff are often too few in number and inadequately paid, protected, and trained.” — Fulmer, T. T., C. F. Koller, and J. W. Rowe. Sept 2020.

Reimagining Nursing Homes in the Wake of COVID-19. NAM Perspectives. Commentary, National Academy of Medicine.

See also: Graboswki, D. Aug 2020. Strengthening Nursing Home Policy for the Postpandemic World: How Can We Improve Residents’ Health Outcomes and Experiences? Commonwealth Fund Issue Brief.





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COVID-19 and Nursing Homes

The COVID-19 disaster presents an opportunity to reimagine the future of nursing homes.



COVID-19 and Nursing Homes - JAHF Actions



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- **Urgently:** funded the National Nursing Home Huddles led by Institute for Healthcare Improvement as a part of our Age-Friendly Health Systems movement
 - Evolved into *Nursing Home ECHO: COVID-19 Action Network Conversation Series* funded by AHRQ [ahrq.gov/nursing-home]
- **Emergently:** funding the FrameWorks Institute to examine how to reframe the nursing home narrative [frameworksinstitute.org]
- **Emergently:** funding the National Academies of Sciences, Engineering, and Medicine study on nursing home safety and quality post-COVID-19 [nationalacademies.org/our-work/the-quality-of-care-in-nursing-homes]

COVID-19 Rapid Response
Network for Nursing Homes

IHI initiative supported by The John A. Hartford Foundation
in partnership with Age-Friendly Health Systems



Commission for Safety and Quality in Nursing Homes



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- Established by the Administration to provide recommendations to CMS; organized by MITRE [sites.mitre.org/nhccovidcomm]
- Main purpose: Identify lessons learned and give recommendations on actions to improve infection prevention and control measures, safety procedures, and the quality of life of residents within nursing homes
- 25 members from diverse backgrounds
- Convened virtually June-August 2020
- Reviewed evidence, solicited public input (632 comments received)



Commission for Safety and Quality in Nursing Homes



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- Report released Sept. 16, 2020
- 10 Themes: 27 Recommendations and 100 Action Steps
 - 1) Testing and Screening
 - 2) Equipment and PPE
 - 3) Cohorting
 - 4) Visitation
 - 5) Communication
 - 6) Workforce Ecosystem: Resident Safety
 - 7) Workforce Ecosystem: Strategic Reinforcement
 - 8) Technical Assistance and Quality Improvement
 - 9) Facilities
 - 10) Nursing Home Data
- Report is just one step toward eradicating elder mistreatment that can result from inadequate care



Commission for Safety and Quality in Nursing Homes



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Independent Nursing Home COVID-19 Commission Findings Validate Unprecedented Federal Response

Sep 16, 2020 | Nursing facilities, Quality, Safety

Share    

Today, the Centers for Medicare & Medicaid Services (CMS) received the final report from the independent Coronavirus Commission for Safety and Quality in Nursing Homes (Commission), which was facilitated by MITRE. CMS also released an

HEALTH AFFAIRS BLOG

GRANTWATCH

RELATED TOPICS:

LONG-TERM SERVICES AND SUPPORTS | COVID-19 | NURSING HOMES | PATIENT SAFETY | HEALTH PHILANTHROPY
| MORTALITY | PANDEMICS | CORONAVIRUS | QUALITY OF CARE

What COVID-19 Exposed In Long-Term Care

Karen Wolk Feinstein

NOVEMBER 5, 2020

10.1377/hblog20201104.718974

“However, the report, issued six months after our nation was aware of the death toll in nursing homes, failed to present a bold new vision for skilled nursing care.”





Reimagining Nursing Homes

We can redesign physical and operating models to accommodate future pandemics

Strategies that can better match services provided and care settings with the needs of specific groups:

- Homogenous group placement - hospice, memory centers
- Smaller facilities - Green Houses
- Nursing home alternatives - PACE day centers
- Short-stay rehabilitation patients in “extended care wings” of hospitals





Reimagining Nursing Homes

Will need action by all stakeholders:

- Medicare and Medicaid policy reform
- Investment in change by industry
- Research on redesign and financing
- Advocacy on behalf of residents and families
- Funding from philanthropy and public sector
- Follow-through on Coronavirus Commission's 27 recommendations





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Thank you!

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